appraisal period because the senior executive has not completed the minimum appraisal period or for other reasons, the agency must extend the executive's appraisal period. The agency will then prepare the annual summary rating.

(f) Appeals. Senior executive performance appraisals and ratings are not appealable.

## § 430.309 Using performance results.

- (a) Agencies will use the results of performance appraisals and ratings as a basis for adjusting pay, granting awards, and making other personnel decisions. Performance information will also be a factor in assessing a senior executive's continuing development needs.
- (b) A career executive whose annual summary rating is at least fully successful may be given a performance award under part 534, subpart D, of this chapter.
- (c) An executive may be removed from the SES for performance reasons, subject to the provisions of part 359, subpart E, of this chapter.
- (1) An executive who receives an unsatisfactory annual summary rating must be reassigned or transferred within the Senior Executive Service, or removed from the Senior Executive Service:
- (2) An executive who receives two unsatisfactory annual summary ratings in any 5-year period must be removed from the Senior Executive Service; and
- (3) An executive who receives less than a fully successful annual summary rating twice in any 3-year period must be removed from the Senior Executive Service.

## § 430.310 Performance Review Boards (PRBs).

Each agency must establish one or more PRBs to make recommendations to the appointing authority on the performance of its senior executives.

(a) Membership. (1) Each PRB must have three or more members who are appointed by the agency head, or by another official or group acting on behalf of the agency head. Agency heads are encouraged to include women, minorities, and people with disabilities on PRBs.

- (2) PRB members must be appointed in a way that assures consistency, stability, and objectivity in SES performance appraisal.
- (3) When appraising a career appointee's performance or recommending a career appointee for a performance award, more than one-half of the PRB's members must be SES career appointees.
- (4) The agency must publish notice of PRB appointments in the FEDERAL REGISTER before service begins.
- (b) Functions. (1) Each PRB must review and evaluate the initial summary rating, the senior executive's response, and the higher level official's comments on the initial summary rating, and conduct any further review needed to make its recommendations.
- (2) The PRB must make a written recommendation to the appointing authority about each senior executive's annual summary rating.
- (3) PRB members may not take part in any PRB deliberations involving their own appraisals.

## § 430.311 Training and evaluation.

- (a) To assure that agency performance management systems are effectively implemented, agencies must provide appropriate information and training to supervisors and senior executives on performance management, including planning and appraising performance.
- (b) Agencies must periodically evaluate the effectiveness of their performance management system(s) and implement improvements as needed.
- (c) Agencies must maintain all performance-related records for no less than 5 years from the date the annual summary rating is issued, as required in \$293.404(b)(1) of this chapter.

## §430.312 OPM review of agency systems.

- (a) Agencies must submit proposed SES performance management systems to OPM for approval.
- (b) OPM will review agency systems for compliance with the requirements of law, OPM regulations, and OPM performance management policy.
- (c) If OPM finds that an agency system does not meet the requirements and intent of subchapter II of chapter